



Today's Agenda

- Performance Summary
- Campaign Highlights
- Testing & Optimization Results
- Actionable Insights



February 2022 Performance Summary



February 2022 Performance Above Average

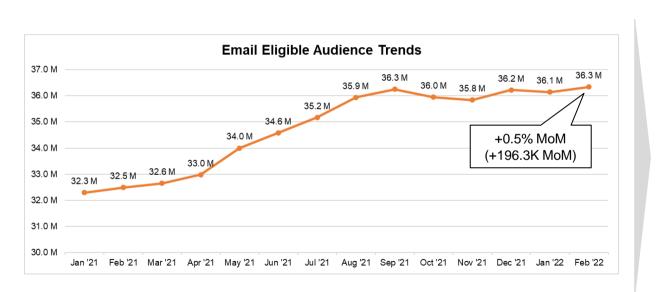
Emailable Audience Size	36.3 M Email Subscribers* +0.5% MoM	
Engagement	171.9 M Delivered Emails	1.7 M Clicks
	+12.9% vs. Avg. 1.0% CTR -0.1 pts. vs. Avg.	+0.2% vs. Avg. 0.17% Unsub. Rate vs. Avg.
Financials	18.4 K Bookings +7.9% vs. Avg.	42.6 K Room Nights +4.0% vs. Avg.
	\$8.4 M Revenue	0.11 Bookings/Dlvd. (K)
5	+2.6% vs. Avg.	+3.1% vs. Avg.

- Overall, Feb performance was strong compared to Bonvoy 12-month average
- Slight MoM increase in emailable audience; mostly from non-member growth (91% of MoM increase)
- Click activity remained steady with increased deliveries
- Additional mailings supported program initiatives and drove additional revenue:
 - Uber LTO (19.1M delivered, \$300K)
 - Q1 Points Promo (13.9M, \$330K)
 - Freddie Awards (7.5M, \$142K)
 - Q1 Global Promo INL announcement (4.9M, \$153K)

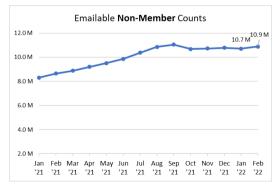
*Emailable members & non-members globally; does not include anyone on a suppression list Comparison time periods: Rolling 12-Month Average

36.3M Emailable Customers (+196.3K MoM)

Non-members drove 91% of MoM growth (+178.7K MoM vs. +17.5K for members MoM)



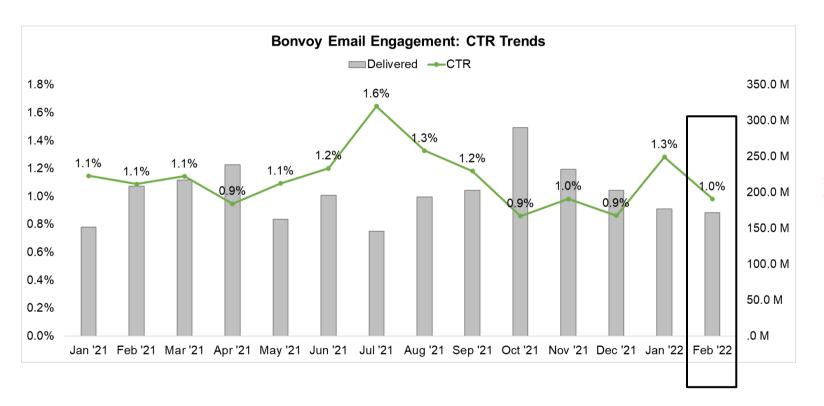




Report date: March 1, 2022

Emailable customers = members & non-members globally; does not include anyone on a suppression list

Maintained CTR Engagement YoY; Slight MoM Decline

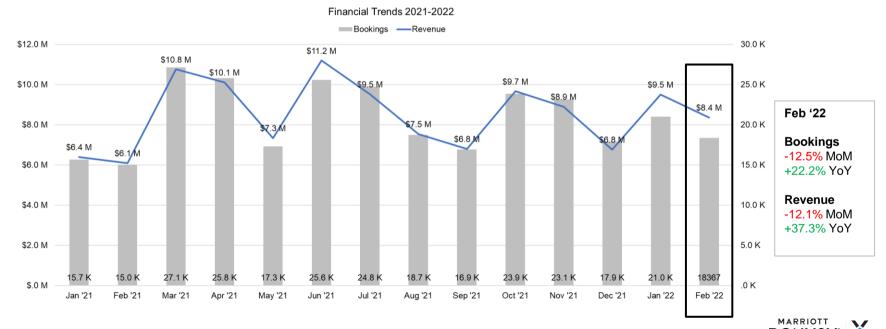


Feb '22 CTR -0.3 pts. MoM -0.1 pts. YoY



YoY Financial Gains

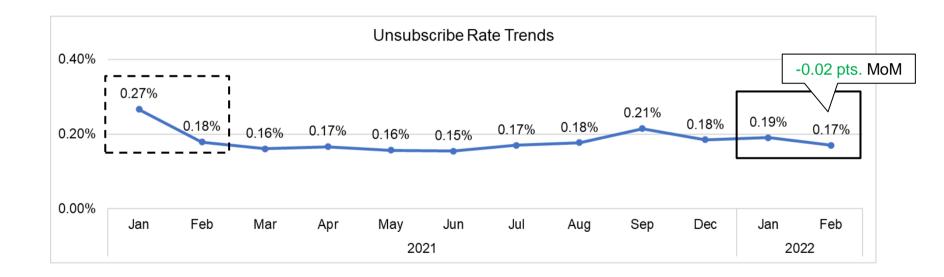
- Generated 18.4K Bookings (+22% YoY) and \$8.4M (+37% YoY)
- MoM financial declines were from sending Jan solos that drove monthly financials
 - Q1 Global Promo announcement in January drove over 1.8K bookings and \$928K
 - America's solo in January drove 1.3K bookings and \$682K



Financial data: Omniture 7-day cookie

Audience Health Remains Stable

- Positive unsubscribe rate trends going into Feb '22
- Same YoY trend





^{*}Data issues impacted Oct & Nov unsubscribe data; excluded from trend chart

Consistent Member Level KPIs

- · Fewer mailings sent for most segments mirrored monthly avg, except for Basics; impacted unique clicks and tracked revenue
- Unsub rate improved for some and near flat for others retained most audiences even with increased mailings to Basics
- MoM engagement declines mostly from high engagement in January Q1 Global Promo announcement
- Basic member MoM revenue increase was from Core MAU (+37% MoM and made up over 35% of Feb monthly revenue)

Segment	Deliveries	CTR	Unsub. Rate	Revenue
Non-Member	21.1 M	0.39%	0.40%	\$111.6 K
	-19% MoM	~	-0.12% MoM	
Basic	103.6 M	0.74%	0.16%	\$3.4 M
	+5% MoM 🔔	✓	-0.01% MoM	
Silver	18.9 M	1.80%	0.08%	\$1.7 M
	-7% MoM		+0.01% MoM —	
Gold	15.5 M	1.26%	0.08%	\$1.1 M
23.0	-4% MoM	\	+0.01% MoM —	

Consistent Member Level KPIs (cont.)

- Sending fewer mailings MoM resulted in fewer unique clicks and tracked revenue
- Unsub rate was near flat for Titanium and Ambassadors retained audiences
- MoM engagement declines mostly from high engagement in January Q1 Global Promo announcement and select upper Elite communications: Ambassador Gift Platinum, Cobrand Elite Night Credit, and Annual Choice Benefit

Segment	Deliveries	CTR	Unsub. Rate	Revenue
	5.5 M	2.32%	0.06%	\$694.2 K
Platinum	-15% MoM	\\	+0.06% MoM	
	6.0 M	2.33%		\$827.2 K
Titanium	6.U IVI	•	0.06%	
	-19% MoM		+0.02% MoM 🛕	
	1.2 M	3.24%	0.05%	\$499.7 K
Ambassador			0.0070	
	-14% MoM		+0.01% MoM	

Campaign Highlights

Core MAU Performance

Lux MAU Performance

Uber Solo Limited-Time Offer (LTO)

Annual Freddie Awards Solo



CORE MAU: February 2022

Creative (ENG Version)

Subject Line:

Your Marriott Bonvoy Account Update: Special Offers, Benefits & More

Pre-Header:

See what's new in February.





Register, then earn 1,000 bonus points and 1 bonus Elite Night Credit each night through May 4.

REGISTER NOW



Stream and Save 65%
As a member, you're invited to get three microbs of HBO Max (salls add) for just \$10 with code BONGOY/LAAKSTINDGO/GG.

⇒ REDEEM NOW

Rachael's February Offers



Earn Double on Stays and Flights

Register for complimentary access to Your World Revends." to earn twice on attage with Marrott Bornoy! and twice on flights with Enrinates Skywards."— and additional benefits on both.

REGISTER NOW.

Give the Gift of Westin

Get 30% off Valentine's gifts, like a Westin Heavenly Robe, White Tea fragrance, and more.





Linger Longer for Less

W BOOK NOW



Limited Time: Earn 100,000

Points
With the Marriott Bonvoy Boundless* Credit Card

» LEARN MOR



Did You Know?

Marriott guests can now purchase Allianz Travel Insurance to protect their non-refundable trip expenses, missed activities and more.

Your News



Get What You Love

brands and more — all in one place.

SHOP NOW



Travel Tips

See the Top 10 Places to Travel This March

***READ ARTICLE**







Program Park com 1 Mill Street points and 1 Science Site Hight Coath cody right through Nep 4



Rachael's February Offers











Your News





Core MAU Performance Summary: February 2022

All Versions: Global English (February 10th) + In-Lang. (February 17th)

Metrics	February 2022	MoM	vs. MAU Avg.
Delivered	26.4 M	-0.1%	-6.4%
Opens	5.2 M	-1.7%	-8.2%
Open Rate	19.6%	-0.3 pts.	-0.4 pts.
Clicks	349.9 K	+28.5%	-5.9%
CTR	1.3%	+0.3 pts.	+0.0 pts.
CTOR	6.8%	+1.6 pts.	+0.2 pts.
Unsub Rates	0.14%	-0.0 pts.	
Bookings	5.0 K	+35.7%	+12.7%
Room Nights	11.2 K	+31.6%	+7.2%
Revenue	\$2.2 M	+31.2%	+21.4%

- Performance increased MoM with stronger click activity, audience health (unsub rates), and financials
- Expected engagement increase with Q1
 Global Promo in the hero captured over
 30% of clicks and 17% of bookings
- CTR was stable compared to 12-month avg.



Core MAU February 2022: Heat Map (English Version)

BOOKEY

To the Control of the Contro

Earn Double on and Pigglin.

Seem to exempt to exempt to the property of the p













Most of the engagement went to Q1 Global Promo in the hero; consistent across all levels

Top Performing Secondary Content:

- Offers module activity was strongest with Your World Rewards Earn Double offer
- Cobrand activity was driven by Chase Boundless ECM Refresh message
- Both the HBO Max and Traveler content engaged all levels

Modules	All Level	s Combined	% of Clicks by Member Level					
ENG Version	% of Clicks	% of Bookings	BASIC	SILVER	GOLD	PLATINUM	TITAN.	AMBASS.
Header	17.59%	49.78%	23.62%	13.40%	11.75%	7.73%	6.62%	6.76%
Member Module	22.51%	29.94%	20.47%	29.29%	24.21%	20.31%	21.00%	18.96%
Hero - Global Promo	32.02%	16.68%	26.06%	34.22%	38.98%	42.83%	42.83%	42.16%
HBO Max	2.13%	0.00%	1.97%	2.30%	2.33%	2.35%	2.18%	2.21%
Offers	5.99%	2.19%	4.69%	5.80%	6.89%	9.18%	10.08%	13.56%
Secondary Offers	3.02%	0.30%	0.67%	0.14%	0.19%	0.25%	0.27%	0.40%
Cobrand	4.91%	0.02%	2.39%	6.43%	7.41%	9.56%	9.73%	6.06%
Shop with Points	1.78%	0.00%	1.89%	1.68%	1.60%	1.54%	1.66%	3.22%
News	0.27%	0.02%	0.39%	0.14%	0.12%	0.22%	0.12%	0.10%
Traveler	2.89%	0.21%	3.53%	2.05%	2.25%	2.34%	2.14%	2.01%
Allianz Travel Insurance	0.34%	0.02%	0.23%	0.32%	0.53%	0.56%	0.51%	0.40%
Footer	6.56%	0.84%	11.21%	1.86%	1.54%	0.86%	0.84%	0.94%
Grand Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Lux MAU: February 10, 2022

Subject Line:

Elizabeth, Your Account Update

Pre-Header:

Plus, 3 new luxury hotels to discover in Mexico, China, and Grand Cayman



W ROME





Exclusively for You, Kaitlin





Calinory Sporlight Michelin-Starred Meals

recipes, restaurant

events, and what our own

chels are bringing to the table at The Ritz-Carton.

■ SAVOR MORE

IW Marriott'

Guadalajara

Mexican culture

Escape to Luxury ■ INDULGENCE AWAITS



Experience Someplace New

B EXPLORE

Creative: Member Version



Discover What Inspires You













Lux MAU Performance Summary: February 2022













Metrics	February 2022	MoM	vs. Lux MAU Average
Delivered	1.7 M	+16.4%	+1.7%
Opens	385.1 K	+4.0%	-20.8%
Open Rate	22.0%	-2.6 pts.	-6.26 pts.
Clicks	36.6 K	+56.7%	+14.8%
CTR	2.1%	+0.5 pts.	+0.2 pts.
CTOR	9.5%	+3.2 pts.	+3.0 pts.
Unsub Rates	0.06%	-0.03 pts.	-0.04 pts.
Bookings	653	+71.8%	+43.8%
Room Nights	1.6 K	+64.1%	+47.8%
Revenue	\$378.4 K	+26.7%	+45.3%

- Feb engagement was positive across most metrics in comparison to January and Lux MAU 6-month average
- Most of the clicks went to branded hero and offers content
- Positive unsub rate engagement; lower than January and monthly avg.
- Increased financials in comparison; 17% of bookings and 41% of revenue went to luxury brands



Lux MAU Segment Heat Maps: February 2022

(Member Version)

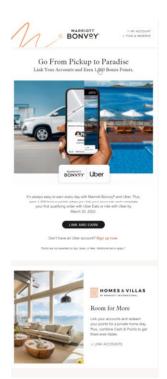


W ROME

- Timely romance hero featuring all 6 luxury brands generated the most engagement; combined average of 37% of clicks – first-time using this module in the hero
- Offer content had strong click activity for all segments, but Global Promo was stronger with L2A, L2B and L3 segments
- Openers also engaged with brand inspiration and Hotel spotlight

% of Clicks by Segment							
Module	L1	L2A	L2B	L3			
Header	11.17%	10.49%	7.64%	7.77%			
Hero (Romance Content, All Lux Brands)	35.59%	33.71%	36.55%	37.95%			
Account Box	28.01%	34.94%	25.03%	21.72%			
Inspiration	4.98%	4.86%	6.99%	7.44%			
Romantic Getaways for Two	2.73%	2.21%	3.57%	3.60%			
Why I Love Paris	2.25%	2.65%	3.42%	3.84%			
Offers	6.45%	8.55%	16.90%	18.29%			
Escape to Luxury	2.38%	2.90%	2.72%	2.77%			
Global Promo	1.80%	3.91%	11.56%	12.73%			
EDITION Offer (geo-targeted)	2.27%	1.77%	2.65%	2.79%			
Moments - Culinary	0.92%	0.79%	1.11%	1.05%			
Hotel Spotlight	2.72%	3.36%	3.96%	4.15%			
JW Marriott® Guadalajara	1.17%	1.23%	1.37%	1.36%			
The Ritz-Carlton, Grand Cayman	1.54%	2.13%	2.59%	2.79%			
Weekend Getaway	0.59%	0.49%	0.58%	0.64%			
Instagram	1.00%	0.55%	0.58%	0.48%			
Footer	8.58%	2.27%	0.65%	0.51%			
Grand Total	100.00%	100.00%	100.00%	100.00%			

Uber LTO Solo: February 23rd



- Limited time offer solo targeted to members and non-members that have not linked their Bonvoy and Uber accounts – offering 1,000 bonus points for first qualifying order or ride
- Stronger engagement with active members; fewer deliveries but drove almost 2x the clicks and lowest unsub rate
- Campaign also generated additional bookings and revenue helping to lift channel performance
- Continue messaging via Core MAU with prominent reminders to those who clicked but didn't link, even after LTO

Segment Engagement

Metrics	Uber LTO	Feb Bonvoy Avg.	Active Mbrs.	Non-Active Mbrs.	Non-Mbrs.
Delivered	19.1 M		5.8 M	9.7 M	3.6 M
Clicks	85.8 K		51.7 K	29.6 K	4.6 K
CTR	0.45%	1.0%	0.9%	0.3%	0.1%
Unsub. Rate	0.14%	0.17%	0.05%	0.11%	0.34%
Bookings	679		448	207	24
Revenue	\$300.6 K		\$173.4 K	\$114.8 K	\$12.4 K
Open Rate	17.4%	17.3%	18.5%	17.0%	16.6%
CTOR	2.6%	5.7%	4.8%	1.8%	0.8%

Subject Line: Earn 1,000 Bonus Points with Uber through March 20 **Preheader:** Link your accounts to eat, ride, and stay you way to vacay.



Freddie Awards Solo: February 23rd



Firstname, thanks to members like you, Maniott Borvoy® is nominated for oir 2022 Fearinia Awards, including Pengram of the Year. Share the love and cast your vote today.



The Freddie Awards aim to honor the efforts and achievements of loyalty and frequent travel programs worldwide.

Choose Marriott Bonvoy in these six 2022 Freddie Award categories.

Program of the Year

Best Elite Program

Best Promotion

Best Customer Service

Best Redemption Ability

Best Loyalty Credit Card

NOTE FOR MARRIOTT BONVOY

- Email encouraged members to vote for Marriott Bonvoy in the annual Freddie Awards; program was nominated for six categories
- Highest engagement from Elites, with Basic members generating their fair share of email traffic
- Below average unsub rate shows content engaged all member levels
- Additional messaging included in March '22 Core MAU

Segment Engagement

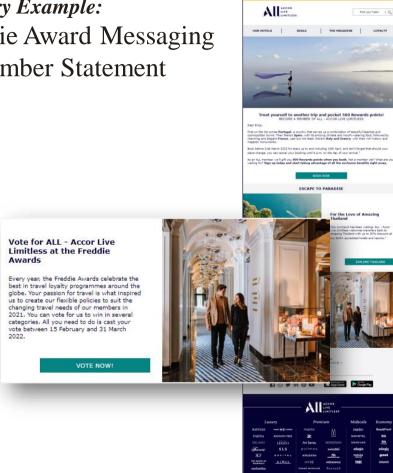
Metrics	Solo	Feb '22 Bonvoy Avg.	Basic	Silver	Gold	Plat.	Titan.	Ambass.
Delivered	7.5 M		4.2 M	1.5 M	1.3 M	244.4 K	221.7 K	36.7 K
Clicks	64.9 K		19.7 K	12.7 K	16.3 K	6.6 K	8.0 K	1.7 K
CTR	0.87%	1.0%	0.5%	0.9%	1.2%	2.7%	3.6%	4.6%
Unsub	0.12%	0.17%	0.15%	0.08%	0.09%	0.04%	0.03%	0.03%
Bookings	398		195	77	75	21	27	3
Revenue	\$142.1 K		\$77.0 K	\$22.5 K	\$24.6 K	\$9.9 K	\$7.5 K	\$.5 K
Open Rate	19.2%	17.3%	18.1%	19.3%	20.9%	23.0%	23.7%	26.3%
CTOR	4.5%	5.7%	2.6%	4.5%	5.9%	11.7%	15.2%	17.6%

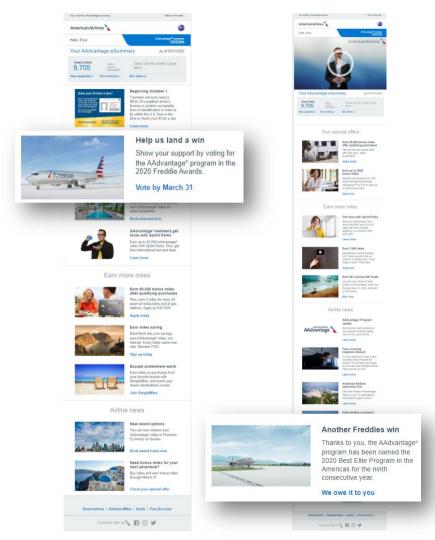
Subject Line: Vote Marriott Bonvoy in the 2022 Freddie Awards **Preheader:** Adam, cast your ballot and show your support.



Industry Example:

Freddie Award Messaging in Member Statement





TESTING & OPTIMIZATION RESULTS



Subject Line Test Results: Project Wanderlust

- Personalized, shorter subject line was selected winner, but SL #2 generated slightly more clicks and higher open rate after more time
- Performance was close between all versions; recommend testing "Your Guide" vs. listicle approach in a future mailing

Subject Line	Delivered	Unique Opens		Unique Opens %		Unique Clicked	Unique CTR %	Unique CTOR %
Winner: Trending in Travel: Your Guide to R&R	1,692,978	350,213		20.69%		9,825	0.58%	2.81%
SL 1: Trending in Travel: The Ultimate Spa Getaways	1,692,814	348,950	+0.36%	20.61%	+0.07%	11,178	0.66%	3.20%
SL 2:Trending in Travel: 11 Rejuvenating Retreats	1,692,602	350,687	-0.14%	20.72%	-0.03%	12,778	0.75%	3.64%

Pre-Header: From overwater bungalows to urban oases, we've got relaxation covered.



Traveler: Both Hero Options Engaged Openers

- December '21 hero test resulted in near flat engagement slight lift with Challenger
- Audience was randomly split 50/50
- Click counts and CTR were slightly higher with Challenger version
 - Both generated the same # of bookings: Control 14 and Challenger 13
- Additional tests planned for February & March 2022; waiting on availability of Feb data

Hero Versions	Delivered	Open Rate	Hero Clicks	Hero Clicks Lift	Hero CTR	Hero CTR Lift
Control	5,820,373	22.5%	14,202		0.80%	
Challenger	5,816,177	22.7%	15,941	+1.5%	0.81%	+0.01 pts.

Control



Challenger



Thank You!



APPENDIX



Campaign Dashboard Categories

Categories	Category Description	For Example
Brand	MI branded messages where the "friendly from" name is the actual brand name or business partner uses METT optimization	Brand BPP emails, HVMI Solos, and other branded Solos
Cobrand CC	Solo messages exclusively featuring a cobranded credit card	Acquisition and ECM campaigns (Welcome, Solos, Events)
Continent Marketing	Field-sponsored, solo marketing campaigns (NOT METT)	Regional Solos, Americas, Bonvoy Escapes
Core Marketing	Marketing campaigns intended to drive conversion and revenue, and not otherwise defined elsewhere (Moments, Partner, Boutiques, etc.,)	MAU, Program Solos, Abandoned Search, Holiday messages, MBV Boutiques
METT	Offers and targeting submitted and deployed through the Field METT Tool that run through METT optimization	Field METTs, Property Promotions
Informational	Service or transactional messages (may or may not have transactional footer)	Points Sharing, Research/Survey, CEC, Apology
Lifecycle	Triggered messaging to move customers through loyalty program lifecycle	Welcome, Achievers, Redemption, On Boarding
Moments	Includes Moments Solos, METTs and Bi-Monthly/Recurring campaigns	Special Events, Bi-Monthly Solos
Partner	Campaigns featuring Loyalty partner	Your World Rewards, United Airlines, Hertz, Cruises Only
Promotions	Includes Global Promo, Algorithmic Targeted Marketing and Model-based Offers	ATM, Points.com, Global Promotion Announcement & Reg Confirmations
Travel Inspiration	Messages that inspire travel and share travel tips & trends	Traveler, Project Wanderlust

